AUTOLUS THERAPEUTICS PLC

CHARTER OF THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS

APPROVED BY THE BOARD OF DIRECTORS

LATEST REVISION: JULY 23, 2019

1. PURPOSE AND POLICY

- 1.1. The purpose of the Compensation Committee (the "Committee") of the Board of Directors (the "Board") of AUTOLUS THERAPEUTICS PLC (the "Company") is to:
 - help the Board oversee the Company's compensation policies, plans, and programs;
 - review and determine the compensation to be paid to the Company's executive officers and directors;
 - review and make recommendations to the Board regarding compensation for non-executive members of the Board, including the approval of the director remuneration policy;
 - prepare any report on executive compensation required by the rules and regulations of the U.S. Securities and Exchange Commission (the "SEC"), The Nasdaq Stock Market LLC ("Nasdaq"") and any other applicable regulatory authority, and review and when required, review and discuss with management the Company's compensation disclosures contained under the caption "Compensation Discussion and Analysis" section of the Company's annual reports, registration statements, proxy statements, or information statements filed with the SEC; and
 - prepare any report on compensation required under U.K. law including the preparation of the directors' remuneration report which report shall accompany the Company's U.K. annual report and accounts and contain such information as is required to comply with the UK Companies Act 2006 and any applicable SEC disclosure requirements in effect from time to time, and the directors' remuneration policy as set out in the U.K. annual report and accounts shall be put to the shareholders for their approval at the Company's annual general meeting ("AGM") at least every three years, and in the event of a change to the policy, at the next possible AGM.
- 1.2. The term "compensation" includes salary, long-term incentives, bonuses, perquisites, equity incentives, severance arrangements, retirement benefits and other related benefits and benefit plans.

2. COMPOSITION

- 2.1. The members of the Committee, including the Chairperson, will be appointed by and serve at the discretion of the Board. Vacancies occurring on the Committee will be filled by the Board. Resignation or removal of a Committee member from the Board for any reason will automatically constitute resignation or removal from the Committee.
- 2.2. The Committee will consist of at least two members of the Board. Each member of the Committee will satisfy:

- the independence requirements imposed by the SEC and the stock exchange that lists the Company's American Depositary Shares ("ADSs"), or ordinary shares, including any exceptions permitted by such requirements;
- unless otherwise approved by the Board, the "non-employee director" requirements under Rule 16b-3 of the Securities Exchange Act of 1934, as amended (the "Exchange Act");
- any other qualifications determined by the Board; and
- any other requirements imposed by applicable law.

3. AUTHORITY

- 3.1. The Committee will have access to all Company books, records, facilities and personnel as deemed necessary or appropriate by any member of the Committee, including human resources personnel when preparing the "Compensation Discussion and Analysis" for inclusion in the Company's public filings. If the Committee concludes that it must retain legal, accounting, or other outside advisors or compensation consultants to assist in the evaluation of director and officer compensation, it may do so and determine compensation and other retention terms for those advisors at the Company's expense. The Committee may also pay, at the Company's expense, ordinary administrative expenses it deems appropriate in carrying out its duties. The Committee will have authority to require that any of the Company's personnel, legal, accounting, or other outside advisors attend any meeting of the Committee or meet with any member of the Committee or any of its special, legal, accounting, or other outside advisors.
- 3.2. The Committee may form and delegate authority to one or more subcommittees to the extent allowed under applicable law, including a subcommittee composed of one or more officers of the Company to grant share awards under the Company's equity incentive plans to persons who are **<u>not</u>** then subject to Section 16 of the Exchange Act. By delegating an issue to a subcommittee, the Compensation Committee does not surrender any authority over that issue. Although the Committee may act on any issue that has been delegated to a subcommittee, doing so will not limit or restrict future action by the subcommittee on any matters delegated to it. By approving this Charter, the Board delegates authority to the Committee with respect to these responsibilities.

4. **RESPONSIBILITIES**

The Committee's responsibilities are a guide and should remain flexible to account for changing circumstances and needs. The Committee may supplement or, unless required by law or the stock exchange that lists the Company's ADSs or ordinary shares, deviate from its duties, as appropriate, and establish policies and procedures consistent with applicable rules and regulations. The Committee shall have the following responsibilities:

- 4.1. **Overall Compensation Strategy.** The Committee will review, modify, and oversee the Company's overall compensation strategy and policies, including:
 - reviewing, evaluating, and approving employment agreements, severance agreements, change-ofcontrol protections, corporate performance goals and objectives relating to the compensation, and other compensatory arrangements of the Company's executive officers and other senior management and adjusting compensation, as appropriate;
 - evaluating and approving the compensation plans and programs advisable for the Company and evaluating and approving the modification or termination of existing plans and programs;

- establishing equity compensation policies to appropriately balance the perceived value of equity compensation and the dilutive and other costs of that compensation to the Company;
- reviewing compensation practices and trends to assess the adequacy and competitiveness of the Company's executive compensation programs as compared to companies in the Company's industry and exercise its judgment in determining the appropriate levels and types of compensation to be paid;
- approving any loans by the Company to employees;
- reviewing and approving any compensation arrangement for any executive officer involving any subsidiary, special purpose or similar entity, with consideration of the potential for conflicts of interest in such arrangements and whether the arrangement has the potential to benefit the Company;
- reviewing the Company's practices and policies of employee compensation as they relate to risk management and risk-taking incentives, to determine if such compensation policies and practices are reasonably likely to have a material adverse effect on the Company; and
- evaluating the efficacy of the Company's compensation policy and strategy in achieving expected benefits to the Company and otherwise furthering the Committee's policies.

4.2. Compensation of Chief Executive Officer.

- (a) The Committee will review and approve the compensation and other terms of employment of the Company's Chief Executive Officer and evaluate the Chief Executive Officer's performance in achieving corporate performance goals and objectives. The evaluation will take into account the policies of the Committee and the criteria for evaluating the Chief Executive Officer's performance including:
 - fostering a corporate culture that promotes the highest level of integrity and the highest ethical standards;
 - developing and executing the Company's long-term strategic plan and conducting the business of the Company in a manner appropriate to enhance long-term shareholder value;
 - achieving the Chief Executive Officer's individual performance goals and objectives; and
 - the achievement of any other corporate performance goals and objectives deemed relevant to the Chief Executive Officer as established by the Committee.
- (b) The Chief Executive Officer may not be present during the voting or deliberations regarding his or her compensation.
- 4.3. **Compensation of Other Executive Officers and Senior Management.** The Committee will determine and approve all elements of the compensation and other terms of employment of the executive officers and other senior management reporting directly to the Chief Executive Officer, as appropriate, taking into consideration the person's success in achieving his or her individual performance goals and objectives and the corporate performance goals and objectives deemed

relevant to the person. The Chief Executive Officer may be present during these discussions, but may not vote.

- 4.4. **Compensation of Directors.** The Committee will review and recommend to the Board for its approval the type and amount of compensation to be paid or awarded to Board members.
- 4.5. Selection, Use of Compensation Consultants and Other Advisors. The Committee will have sole responsibility for the appointment, authority to select, retain, and terminate any compensation and oversight of the work of compensation consultants, legal counsel, or any other advisors engaged for the purpose of advising the Committee. These compensation consultants or other advisors and consultants will report directly to the Committee, at the Company's expense. The Committee may select compensation consultants, legal counsel and other advisors to the Committee only after assessing the independence of these persons in accordance with the requirements of the stock exchange that lists the Company's ADSs or ordinary shares.
- 4.6. Administration of Compensation-Related Programs. The Committee will have full power and authority to adopt, amend, terminate, and administer the Company's equity award, pension, and profit sharing plans, incentive plans, bonus plans, executive benefit plans, stock purchase plans, deferred compensation plans and other similar programs. The Committee shall have full power and authority to administer these plans, establish guidelines, interpret plan documents, select participants, approve grants and awards, approve modifications to awards and exercise other powers including appropriate delegation as the Committee determines, as appropriate. The Board will retain the right to act on all such matters without limiting the Committee's authority, subject to compliance with applicable laws and regulations.
- 4.7. **Compensation Discussion and Analysis.** When required, the Committee will review and discuss with management the Company's "Compensation Discussion and Analysis."
- 4.8. **Conflict of Interest Disclosure.** The Committee will review and discuss with management any conflicts of interest raised by the work of a compensation consultant or other advisor hired by the Committee or management and how such conflict is being addressed, and prepare any necessary disclosure in the Company's public filings in accordance with applicable SEC rules and regulations.

4.9. **Other Matters.**

- (a) **Committee Reports**. The Committee will oversee the preparation of any report required by applicable U.S. and U.K. rules and regulations to be included in the Company's public filings relating to compensation policy and practices, including but not limited to the directors' remuneration report. In addition, after the Company ceases to qualify as a foreign private issuer, the Committee will prepare and review the Committee report on executive compensation to be included in the Company's annual proxy statement in accordance with applicable SEC rules and regulations.
- (b) **Committee Self-Assessment.** The Committee will annually evaluate its performance and the adequacy of this Charter.
- (c) **General Authority.** The Committee will perform such other functions and have such other powers as may be necessary or appropriate in complying with the policies of this Charter.
- (d) The Committee shall perform all its duties on the basis of the considerations required to be taken into account by the rules of any stock exchange on which the Company's ADSs or

ordinary shares are listed, all applicable codes of practice and laws (including the UK Corporate Governance Code and associated guidance) and the Committee's view of good practice at the relevant time. In addition, while carrying out its duties, the Committee shall have due regard to their duties as directors of the Company, including their duties under the Companies Act 2006.

5. MEETINGS AND MINUTES

- 5.1. The Committee will meet whenever its members deem a meeting necessary or appropriate. The Committee will determine where and when to meet and provide this schedule in advance to the Board.
- 5.2. Unless otherwise directed by the Committee, each regularly scheduled meeting will conclude with an executive session that excludes members of management. From time to time, or when requested by the Board, the Chairperson of the Committee will report to the Board.
- 5.3. The Committee will maintain written minutes of its meeting and regularly report to the Board on its actions and recommendations. The Committee may act by unanimous written consent; when it does so, those actions will be filed in the minute book.